## **Q2 Audit Committee Report 2018**



PI Code	Short Name	2017/18	Q1 2018/19	<u>'</u>	Q2 2018/19	Annual Target	DOT	Traffic Light	Chart
CACH CSC 010	Percentage of child protection cases which were reviewed within required timescales (ex NI 67)	99.0%	Value	Not m	Note easured for Quarters	2018/19	•		CACH CSC 010 Percentage of child protection cases which were reviewed within required timescales (ex NI 67)  100.0% 90.0% 80.0% 70.0% 60.0% 10.0% 10.0% 20.0% 10.0% 20.0% 10.0%
	Sickness 12 month rolling average	7.82	7.79	8.87	With the introduction of the new HR and Payroll system, HR and ICT have been working to ensure reporting on the Council's data is aligned to best practice standards and is comparable with other organisations such as the Office for National Statistics (ONS) and London Councils, to enable accurate benchmarking data. This has led to changes this quarter in the way this indicator is calculated - for instance in the categories of staff who are included (casual workers are now excluded) and in the way the average itself is calculated.	7.5	•		CE HROD 001 Sickness 12 month rolling average  10 9 8 7 6 5 4 3 2 1 0  Archite Anthony Archite

PI Code	Short Name	2017/18		Q2 2018/19	Q2 2018/19	Annual Target 2018/19	DOT	Traffic Light	Chart
		Value	Value	Value	Changing the reporting methodology has led to a significant jump in this indicator. Based on the old reporting methodology, the increase would have been 0.1 this quarter.  We recognise this remains above target, even on the old reporting standards. The new reporting standards enable us to automate the creation of new sickness reports for managers, giving them richer data on sickness so that action can be promptly taken. These will be rolled out over the spring of 2019. However, we did expect an increase in this indicator with the introduction of the new HR and payroll system in any case, as reporting sickness is now easier and quicker, reducing instances of under-reporting.	2010/19			
	% of employees aged 50 or over	38.6%	39.0%	38.8%		Data only	•		### CE HROD 023 % of employees aged 50 or over    40.0%

PI Code	Short Name	2017/18	Q1 2018/19	Q2 2018/19	Q2 2018/19	Annual Target	DOT	Traffic Light	Chart
		Value	Value	Value	Note	2018/19		Ligit	
									CE HROD 029a Top 5% of earners: Ethnic minorities (ex BV11b)
									27.50% - 25.00% -
020a	Top 5% of earners: Ethnic minorities (ex BV11b)	27.01%	25.22%	23.53%		25.00%	•		22.50% - 20.00% - 17.50% - 15.00% - 15.00% - 16.00% - 17.50% - 10.00% - 10.
									@ Quarters — Red Threshold (Quarters) — Amber Threshold (Quarters)
									CE HROD 030a Top 5% of earners: Women (ex BV 11a)
									50.00%
									45.00% -
CE HKOD	Top 5% of earners: Women (ex BV 11a)	52.41%	54.39%	49.28%		50.00%	•		35.00% - 35.00% - 25.00% - 15.00% - 10.00%
									Quarters — Red Threshold (Quarters) — Amber Threshold (Quarters)

PI Code	Short Name	2017/18	Q1 2018/19	Q2 2018/19	Q2 2018/19	Annual Target	DOT	Traffic Light	Chart
		Value	Value	Value	Note	2018/19		Ligit	
									CE PPD 021 Number of Resolution Stage complaints received by the Council
CE PPD 021	Number of Resolution Stage complaints received by the Council	2967	724	779		Data only	•		200 - 200 -
									Quarters — Red Threshold (Quarters) — Amber Threshold (Quarters)
FCR RB BHN 002	Time taken to process Housing Benefit new claims and change events (ex NI 181) - reported as YTD figure	13.2 days (YTD)	8.7 days (YTD)	7.9 days (YTD)		20.0 days (YTD)	•		FCR RB BHN 002 Time taken to process Housing Benefit new claims and change events (ex NI 181) - reported as YTD figure  22.5 days (YTD) 20.0 days (YTD) 17.5 days (YTD) 10.0 days (YTD) 10.0 days (YTD) 5.0 days (YTD) 2.5 days (YTD) 2.5 days (YTD) 0 days (YTD) 2.5 days (YTD) 2.6 days (YTD) 2.7 days (YTD) 2.8 days (YTD) 2.8 days (YTD) 2.9 days (YTD) 2.9 days (YTD) 2.7 days (YTD) 2.8 days (YTD) 2.8 days (YTD) 2.9 days (YTD) 2.9 days (YTD) 2.7 days (YTD) 2.8 days (YTD) 2.8 days (YTD) 2.9

PI Code	Short Name	2017/18	Q1 2018/19	Q2 2018/19	Q2 2018/19	Annual Target	DOT	Traffic Light	Chart
		Value	Value	Value	Note	2018/19		Ligiti	
FCR RB BHN 007	Number of households living in temporary accommodation (ex NI 156)	2,867	2,887	3,007		Data only	•		FCR RB BHN 007 Number of households living in temporary accommodation (ex NI 156)  3,000  2,750  2,500  2,250  1,750  1,750  1,2
FCR RB REV 003	% of current year Council Tax collected (QRC basis)	95.0%	26.9%	50.1%		94.5%	•		FCR RB REV 003 % of current year Council Tax collected (QRC basis)  90.0%  80.0%  70.0%  60.0%  90.0%  10.0%  20.0%  10.0%  Quarters — Red Threshold (Quarters) — Amber Threshold (Quarters)

PI Code	Short Name	2017/18 Value	Q1 2018/19 Value	Q2 2018/19 Value	Q2 2018/19 Note	Annual Target 2018/19	DOT	Traffic Light	Chart
FCR RB REV 005	Percentage of non-domestic rates collected	97.87%	26.06%	50.20%	Collection is down in September as expected, mainly because LBH has not yet paid the annual bills (last year it did so earlier than in previous years) and because of the impact of Principal Place. This will come back into line as the year progresses.  The NCD has increased from £124.5m to £141.5m, primarily as a result of the revaluation as transition winds out and the first phase of Principal Place being entered into the valuation list, and we expect that some ratepayers will struggle to find the extra sums due.  - The Local Discretionary scheme	95.00%			FCR RB REV 005 Percentage of non-domestic rates collected  100.00% 90.00% 100.

PI Code	Short Name	2017/18 Value	Q1 2018/19 Value	Q2 2018/19 Value	Q2 2018/19 Note	Annual Target 2018/19	DOT	Traffic Light	Chart
		value	value	value	an in year sum due of £7.0m (following the merge of the multi floors into one assessment). Instalments are being paid. If Principal Place were excluded from the calculation the QRC collection rate would be <b>52.1%</b> - In 2017/18 the majority of LBH NDR bill was paid earlier than in the previous year, thereby inflating the year collection rate. If the LBH bill had been paid in September this year the collection rates would have been <b>56.1%</b> (excluding Principal Place as well) and would therefore have been on track with 17/18.				
NH H IM 005	Rent Arrears as a % of rent debit	3.52 %	3.62 %	3.80 %	The disappointing uptrend trend in arrears has continued during this quarter. The transition from agency to permanent staff has continued to have an impact over the quarter. All front-line income staff are now permanent. As they undergo training this has meant that we are not working to optimum performance, resulting in a slight deterioration. Additionally, up to 6 staff are still diverted to testing the new IT platform which should launch during October. We also have two staff on long term sick where we are covering their workload. The Interim Head of Income Services has now left and some changes are going to be introduced during this month to help reinvigorate our performance (e.g. bulk texting and targeted home visits). We anticipate that the onset of	3.40 %	•		NH H IM 005 Rent Arrears as a % of rent debit  1.00 % 1.50 % 1.50 % 1.00 % 0.50 % 0.00 %  Quarters — Red Threshold (Quarters) — Amber Threshold (Quarters)

PI Code	Short Name	2017/18 Value	Q1 2018/19 Value	Q2 2018/19 Value	Q2 2018/19 Note	Annual Target 2018/19	DOT	Traffic Light	Chart
NH H IM 006	Total value of rent arrears YTD (Total)		£4,616,8 47.00		Universal Credit from 3 October will result in a further slight deterioration in performance, but this will be offset by the new platform's functionality of automating some of the arrears collection processes and the trend will be reversed. It is expected that the combination of permanent staff and new ways of working will exceed the target by year end	£4,366,7 87.00	•		NH H IM 006 Total value of rent arrears YTD (Total)  E5,000,000.00  £4,500,000.00  £3,500,000.00  £3,500,000.00  £2,500,000.00  £2,500,000.00  £1,500,000.00  £1,500,000.00  £1,500,000.00  £1,500,000.00  £1,000,000.00  £1,000,000.00  £1,000,000.00  £1,000,000.00  £1,000,000.00  £1,000,000.00  £1,000,000.00  £1,000,000.00  £1,000,000.00  £1,000,000.00  £2,000,000.00  £2,000,000.00  £2,000,000.00  £2,000,000.00  £2,000,000.00  £2,000,000.00  £2,000,000.00  £2,000,000.00  £2,000,000.00  £2,000,000.00  £2,000,000.00  £2,000,000.00  £2,000,000.00  £2,000,000.00  £2,000,000.00  £2,000,000.00  £2,000,000.00  £2,000,000.00  £2,000,000.00  £3,000,000.00  £4,000,000.00  £4,500,000.00  £2,000,000.00
NH H RespRep 001	% of Repair Appointments Kept	92.82%	96.30%	99.90%	This PI has been Green throughout the course of this year having been Red for the whole of 2016/17 and Amber for the whole of 2017/18. The improvement is the result of a joint working venture between the DLO and the Housing Transformation team. The upgrade to DRS (Dynamic Resource Scheduling) software has been beneficial for the service area, boosting the efficiency of the tool and the service's performance. In August and September this PI's out-turns were 100%.	95.00%			NH H RespRep 001 % of Repair Appointments Kept  100.00% 90.00% 80.00% 70.00% 60.00% 50.00% 40.00% 20.00% 10.00% 10.00% Quarters Red Threshold (Quarters)  Red Threshold (Quarters)  Amber Threshold (Quarters)

PI Code	Short Name	2017/18	Q1 2018/19			Annual Target 2018/19	DOT	Traffic Light	Chart
		Value	Value	Value	Note	2010/19			
NH H RespRep 002	% of repairs completed on first visit (based on tenant satisfaction)	67.08%	72.12%	75.58%	This PI has been recalculated in order to bring it into line with the Right First Time methodology used for NH H RespRep 003 – e.g., excluding responses relating to Surveyor inspections. This has had the effect of raising the Q1 score from 65.9% to 72.12%.  Q2 has seem performance improve by nearly 3.5 percentage points relative to Q1, and represents four quarters of consistent growth in satisfaction levels under the new text survey methodology. This is a reflection of the work being done by the DLO to act on the feedback which Qlik sends direct to managers' inboxes each day. The Head of Repairs in the DLO is taking an active lead on this by monitoring action on the feedback received on a week by week basis. This approach will shortly be rolled out to contract managers to drive further improvement.	85%	•		NH H RespRep 002 % of repairs completed on first visit (based on tenant satisfaction)  80%

PI Code	Short Name	2017/18 Value	Q1 2018/19 Value	Q2 2018/19 Value	Q2 2018/19 Note	Annual Target 2018/19	DOT	Traffic Light	Chart
NH H RespRep 003	% of repairs completed on first visit (based on system generated data)	63.7%	82.6%	87.4%	The joint working venture of the DLO and Housing Transformation teams from the beginning of this financial year has resulted in a consistent improvement in this PI, to the extent that it went Green in September 2018.  A Housing Transformation team Business Intelligence Analyst has been spending two days a week at the DLO, working directly with managers to help them interrogate/fully utilise Qlik view and to drill down into data/performance issues and resolve them. This has helped resolve a number of issues that have been impacting on performance. The improved performance reflects this valuable joint working.	85%	•		NH H RespRep 003 % of repairs completed on first visit (based on system generated data)  90% 80% 70% 60% 50% 40% 30% 20% 10% 0% Quarters — Red Threshold (Quarters) — Amber Threshold (Quarters)
					Void turnaround has continued to				NH H Voids 001 Average time taken to re-let local authority housing [all voids including major & minor voids]
NH H Voids 001	Average time taken to re-let local authority housing [all voids including major & minor voids]	70 days	72 days	54 days	improve this quarter, and is at its lowest figure in the last three years. In addition to faster service for residents, this has had a financial impact. Voids had around 71 days turnaround in the YTD this time last year, an average loss of £1126 per void. This is reduced this year to 63 days, or £999 per property. Overall, it is the lower volume of properties being re-let which is having the biggest impact, with £340,474 rent loss in 2017/18 compared to £177,489 this year.	62 days			70 days - 60 days - 50 days - 40 days - 30 days - 20 days - 10 days - 0 days - Quarters — Red Threshold (Quarters) — Amber Threshold (Quarters)

PI Code	Short Name	2017/18	Q1 2018/19	Q2 2018/19	Q2 2018/19	Annual Target	DOT	Traffic Light	Chart
		Value	Value	Value	Note	2018/19		Ligite	
NH PR PMS 007a	Number of PCNs issued - total	118363	38960	44086	The marked growth in PCNs issued in the last two quarters is due primarily to the launch of a new banned left turn enforced by CCTV at the junction of Richmond Road and Mare Street, which commenced in June 2018.  The number of PCNs issued at this location was 85% lower from October - December when compared to the first two months of the scheme, which demonstrates that compliance is much improved.  Under s. 55 of the Road Traffic Regulation Act 1984, any surplus generated from the annual Parking account may be used for a specified number of purposes, for example: the maintenance of roads and parking bays.  Hackney Council uses any surplus from its Parking account to contribute towards its charge for the London-wide Freedom Pass scheme. In 2017/18, Hackney's charge for the Freedom Pass scheme was £12.3m.	Data only			NH PR PMS 007a Number of PCNs issued - total  40000 35000 250000 15000 10000 50000 Quarters — Red Threshold (Quarters) — Amber Threshold (Quarters)

PI Code	Short Name	2017/18	Q1 2018/19	Q2 2018/19	Q2 2018/19	Annual Target	DOT	Traffic Light	Chart
NH PR PMS 010a	PCN recovery rate – including estates	Value 66.5%	64.4%	65.4%	Note	Data only	•		NH PR PMS 010a PCN recovery rate — including estates  80.0%  70.0%  60.0%  40.0%  30.0%  20.0%  10.0%  Quarters  Red Threshold (Quarters)  Amber Threshold (Quarters)
NH PR PRS 001a	% of Major planning applications determined within 13 weeks (ex NI 157a)	100.00%	100.00%		The reason that the Q2 major apps stats are 67% is that there was a relatively small number of cases cleared (only 6) and 2 of those were refusals for which we were unable to obtain an extension of time agreement with the applicant. We normally decide more applications than this each quarter and don't normally refuse many applications as we usually negotiate an acceptable scheme. However, it happened that in the last quarter 2 applicants were unwilling to negotiate. Our figures for the first quarter were 100%, and we're at 91% for the year so far.	70.00%	•		NH PR PR5 001a % of Major planning applications determined within 13 weeks (ex NI 157a)  100.00% 90.00% 60.

PI Code	Short Name	2017/18	Q1 2018/19	Q2 2018/19	Q2 2018/19	Annual Target	DOT	Traffic Light	Chart													
		Value	Value	Value	Note	2018/19		Ligit														
									NH PR PRS 001b % of Minor planning applications determined within 8 weeks (ex NI 157b)													
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	applications determined within 8	78.00%	76.00%	82.00%		75.00%			30.00%		т		П			7	77					
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PI Code	Short Name	2017/18 Value	Q1 2018/19 Value	Q2 2018/19 Value	Q2 2018/19 Note	Annual Target 2018/19	DOT	Traffic Light	Chart
NH PR PRS 009	% of open planning enforcement cases less than 4 years old	61.0%	64.0%	68.0%	In 2015/16 over 1,500 historic yet open Planning Enforcement cases were uncovered. Many of these cases stretched back as far as 2001, and of the open cases less than 40% were under 4 years old. The Planning Service put a strategy in place to address the outstanding cases from both ends, i.e. 2012-2015 (to reduce the risk of cases becoming immune from enforcement action) and 2001 onwards (to make decisions on old cases where notices had been served but no further action taken). The work programme has so far resulted in over 75% of pre 2016 cases having been identified and closed since January 2016. Of the initial list of over 1,500 open cases, 1,134 have been properly closed/resolved and only 376 remain open as of October 2018.  However the Enforcement Team continue to receive new Enforcement complaints (averaging 55 per month), that continue to be investigated in a timely fashion, and have a total of 800 open cases (including the remaining 376 older cases) up to and including October 2018. This programme of work will continue throughout 2018/19 to resolve and close all historic cases. Many of the historic cases require legal action to progress and are resource intensive.  In this context the target that	80.0%			NH PR PRS 009 % of open planning enforcement cases less than 4 years old  80.0% 70.0% 60.0% 40.0% 30.0% 20.0% 10.0%

PI Code	Short Name	2017/18 Value	Q1 2018/19 Value	Q2 2018/19 Value	Q2 2018/19 Note	Annual Target 2018/19	DOT	Traffic Light	Chart
					80% of open planning enforcement cases be less than 4 years old is a deliberately aspirational yet ultimately achievable target that will only be achieved when the vast majority of historic enforcement cases are closed. The team have made excellent progress towards this target from a base figure of below 40%, and this performance indicator has been designed to act as an early warning indicator to highlight any future build-up of historic cases. A figure of 60-70% has consistently been achieved in recent quarters as although the historic cases have continued to significantly reduce in number, cases under 4 years have also been closed at a similar rate. The total number of cases therefore continues to significantly fall, but the balance between old and new has remained relatively static.				
	Improved street and environmental cleanliness (levels of litter, detritus, graffiti and fly posting): Litter (ex NI 195a)	1.88%	2.66%	N/A	The Results for Tranche 2 will be available in Q3 (Tranche 1 was reported in Q1. There are 3 tranches per year)	1.50%	•		NH PR WS 045a Improved street and environmental cleanliness (levels of litter, detritus, graffiti and fly posting): Litter (ex NI 195a)  5.50% 5.50% 4.50% 4.00% 3.50% 1.50% 1.50% 1.50% 1.00% 1.50% 1.00% 1.50% 1.00% 1.50% 1.00% 1.50% 1.00% 1.50% 1.00% 1.00% 1.50% 1.00% 1

PI Code	Short Name	2017/18	Q1 2018/19	Q2 2018/19	Q2 2018/19	Annual Target	DOT	Traffic Light	Chart				
		Value	Value	Value	Note	2018/19		Light					
NH PR WS 045b	Improved street and environmental cleanliness (levels of litter, detritus, graffiti and fly posting): Detritus (ex NI 195b)	2.71%	4.84%		The Results for Tranche 2 will be available in Q3 (Tranche 1 was reported in Q1. There are 3 tranches per year)	2.50%	•		NH PR WS 045b Improved street and environmental cleanliness (levels of litter, detritus, graffiti and fly posting): Detritus (ex NI 195b)  9.00% 8.00% 7.00% 6.00% 9.00% 1.00% 1.00% 1.00%  Quarters — Red Threshold (Quarters) — Amber Threshold (Quarters)				
NH PR WS 045c	Improved street and environmental cleanliness (levels of litter, detritus, graffiti and fly posting): Graffiti (ex NI 195c)	.21%	4.84%		The Results for Tranche 2 will be available in Q3 (Tranche 1 was reported in Q1. There are 3 tranches per year)	2.00%	•		NH PR W5 045c Improved street and environmental cleanliness (levels of litter, detritus, graffiti and fly posting): Graffiti (ex NI 195c)  5.50% 5.50% 6.00% 9.50% 9.50% 9.50% 9.50% 1.50%				

PI Code	Short Name	2017/18	Q1 2018/19	Q2 2018/19	Q2 2018/19	Annual Target	DOT	Traffic Light	Chart
		Value	Value	Value	Note	2018/19		Ligite	
	Improved street and environmental cleanliness (levels of litter, detritus, graffiti and fly posting): Fly- posting (ex NI 195d)	2.29%	1.56%		The Results for Tranche 2 will be available in Q3 (Tranche 1 was reported in Q1. There are 3 tranches per year)	2.00%	•		NH PR WS 045d Improved street and environmental cleanliness (levels of litter, detritus, graffiti and fly posting): Fly-posting (ex NI 195d)  3.50% 3.50% 2.50% 1.50% 1.50% 0.00%  4.60%  4.60%
NH PR WS 047	Residual household waste per household (ex NI 191)	545.1Kg	134.7Kg	128.6Kg		518.0Kg			NH PR WS 047 Residual household waste per household (ex NI 191)  150.0kg  125.0kg  75.0kg  75.0kg  588 181 181 181 181 181 181 181 181 181

PI Code	Short Name	2017/18 Value	Q1 2018/19 Value	Q2 2018/19 Value	Q2 2018/19 Note	Annual Target 2018/19	DOT	Traffic Light	Chart
NH PR WS 048	Percentage of household waste sent for reuse, recycling and composting (ex NI 192)	27.40%	27.36%	27.86%		28.00%	•		NH PR WS 048 Percentage of household waste sent for reuse, recycling and composting (ex NI 192)  27.50% -25.00% -22.50% -20.00% -17.50% -18.00% -19.50

	PI Status										
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	Long Term Trends		Short Term Trends
1	Improving	1	Improving
_	No Change		No Change
•	Getting Worse	-	Getting Worse